## **PEDC Board Meeting**

July 16, 2019

<u>Name</u>	<u>E-mail address</u>
Dottie Dubmisa	Mole 16 17 @ 5 mail. com
Ronnine Riveria	Note 16 17@ 5 mail.com
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Days Muszin	garemurzin @ Japos-com
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### PENSACOLA-ESCAMBIA PROMOTION & DEVELOPMENT COMMISSION



July 16<sup>th</sup>, 2019 at 10:00 AM Co:Lab, 1<sup>st</sup> Floor Conference Room 418 W Garden Street - Pensacola, Florida

### PEDC AGENDA

1. 2. 3. 4.	Call to Order Public Notice (6/28/19) Public Comment Action Items	Lewis Bear, Jr. Lewis Bear, Jr. Lewis Bear, Jr.
	<ul> <li>a. Approval of June 18<sup>th</sup>, 2019 Minutes</li> <li>b. Approval of June 2019 Financials</li> <li>c. Approval of Landscaping RFP Committee Recommendation</li> </ul>	Lewis Bear, Jr. Dave Hoxeng Clorissti Shoemo
5.	Division Reports (No Board Action Anticipated)  a. Tech Park Update  b. Economic Development Update	Scott Luth
	<ol> <li>Business Development</li> <li>Workforce</li> <li>Co:Lab</li> <li>Cybersecurity</li> </ol>	Danita Andrews Jeff Dyer Patrick Rooney Melissa Stoker
6.	5. Marketing Other Business	Sena Maddison
0.	a. City/County Budget Update b. Annual Meeting Discussion	Lewis Bear, Jr. Scott Luth
7.	Adjourn	Lewis Bear, Jr.

Next Meeting: Tuesday, August 20<sup>th</sup> 10:00 am – 11:30 am

### Fiscal Year Meeting Schedule

Tuesday, September 17<sup>th</sup> 10:00 am – 11:30 am

### PENSACOLA-ESCAMBIA PROMOTION & DEVELOPMENT COMMISSION



June 18<sup>th</sup>, 2019 – Co:Lab, 1<sup>st</sup> Floor Conference Room 418 W Garden Street – 1<sup>st</sup> Floor Conference Room - Pensacola, Florida 32502

**PEDC Members Present:** Chairman Lewis Bear Jr, Vice Chair Clorissti Shoemo, Adam Principe, Mayor Henry Hawkins, City Council Member PC Wu, County Commissioner Jeff Bergosh, County Commissioner Steven Barry

Absent Members: Secretary/Treasurer Dave Hoxeng, Sherri Myers

**Staff:** Attorney Richard Sherrill, Melissa Stoker, Jeff Dyer, Casey Campbell, Sena Maddison, Alyvia Waite, Patrick Rooney, Danita Andrews, Caleb Prine

Guests: John Hutchinson, Dottie Dubouson, Sydney Fowler, Rusty Branch, Brian Wyer, Ann Hill

- 1. Call to Order: The meeting was called to order by Chairman Lewis Bear Jr. at 10:00 am.
- 2. Public Notice: This meeting was publicly noticed on June 6<sup>th</sup>, 2019.
- 3. Public Comment: Chairman Lewis Bear Jr. requested public comment. Dottie Dubouson welcomed the new faces in the room and thanked the board for all they do.
- **4. Welcome Interns:** Chairman Lewis Bear Jr. welcomed and introduced Caleb Prine as our summer Business Development intern from the University of Southern Miss and Alyvia Waite as the Marketing intern from the University of West Florida.

### 5. Action Items

### a. Approve May 21st, 2019 Minutes

Steven Barry motioned. Jeff Bergosh seconded. Passed unanimously.

### b. Approval of May 2019 Financials

In Dave Hoxeng's absence, Melissa Stoker provided an update. Steven Barry motioned. Clorissti Shoemo seconded. Passed unanimously.

### c. Approval of RFP Committee Minutes

Clorissti Shoemo provided an update. Adam Principe motioned. Jeff Bergosh seconded. Passed unanimously.

#### d. Approval of PEDC Bylaws Revision

Steven Barry motioned. Clorissti Shoemo seconded. Passed unanimously.

### e. BBVA - Approval to open interest baring account

Henry Hawkins motioned.
Jeff Bergosh seconded.
Passed unanimously.

#### 6. Division Reports (No Board Action Anticipated)

a. Tech Park Update: Melissa Stoker provided an update on the quote to disassemble and remove the fence. The quote of \$1750 is \$1.75/ft for 1000 ft of fence to include disassembly, digging up posts, filling holes, and disposing of the fence. Lewis Bear directed FloridaWest to move forward with moving the fence at that price. Melissa Stoker also provided an update on the posting of the towing signs and the executed contract for towing to begin on July 1st. Steven Barry asked if we should reengage with a realtor to explore alternative options for the property again. Lewis Bear shared that he and Scott have discussed a number of options. Space Florida continues to pop up but doesn't have strong indications at this point. There is also a tenant out of Texas that could potentially be a good option. Lewis Bear agreed we need to do more to market the property. Steven Barry shared that he would be open minded to feedback on other proposals. Even if we didn't take the highest offer because of the use, he would like to at least get a better feel for what we can do with it. Inventory of downtown is much less than it was 10 years ago. Lewis Bear indicated that we will come back with some more information/options next month. At some point, we have to acknowledge that the initial idea 15 years ago doesn't perhaps fit now. We may need to default on the original agreement. Steven Barry would like Scott to elaborate on what hoops there are to do this. Jeff and Steven need to realize something on the property. There is no way to return the funds. The biggest concern is to not pull out the infrastructure. Adam Principe asked if the tech infrastructure is up to date.

### b. Economic Development Update

- 1. Business Development: Danita Andrews shared that Scott Luth is currently at the Paris Air Show. Danita Andrews recently visited New York with several other local partners for site consultant visits with backgrounds in manufacturing. She also attended SelectUSA in Washington DC along with 3000 other participants to court foreign companies looking to do business in the US. We have qualified 5 potential projects for our region and will be answering RFPs due between this Friday and next Wednesday. Danita Andrews also shared that Project Spruce is scheduled for tomorrow. They are a manufacturer from Brazil and are looking at space at Elyson Industrial park. Danita Andrews indicated that while State RFPs are down, site visits are up.
- 2. Workforce: Jeff Dyer provided an update on the IDN Grant. He and Scott Luth traveled to Cleveland recently for the first convening with the other four grant recipients. They will be working with Burning Glass, a data analysis company in the coming months. The first phase is a labor market/economic study. The second phase will focus on strategy, and the third phase will focus on

implementation. The next meeting will be in Spokane, WA in September. Jeff Dyer updated on the SkillBridge program in that the website went live on June 14<sup>th</sup>. He did some additional research on the Troops to Teachers program. In 2016, the program was halted due to inappropriate funding usage. In 2018, Florida got the grant reapproved, with processes and procedures reestablished in January 2019. Lewis Bear shared a concern regarding filling available spaces in the career academies. He shared an observed need for recruiting into these programs. There is a consideration at the Triumph level to fund not only those academies but also a quick start program for them. Lewis Bear sees potential in having a regional recruiter for Escambia/Santa Rosa counties to fill those classes. A system could write a grant in collaboration with up to two other counties for a two-year period to fund this position. Lewis Bear also shared that Walton County is using prisoners with a one-year remaining sentence to train for CDL truck drivers, which may be worth exploring here in addition to tapping into our transitioning military members for similar opportunities.

- 3. Co:Lab: Patrick Rooney welcomed the New Co:Lab Office Manager, Casey Campbell. He also gave an update on Co:Lab. Occupancy is at approximately 70% with two potential new tenants in the pipeline. A tenant selection committee meeting will be scheduled in the next few weeks. Pending approval, the two potential new tenants would get us closer to the 80% occupancy. In addition, the old IRIS space with the 9 workstations is being considered for alternative options to increase utilization.
- **4.** Cybersecurity: Melissa Stoker shared that the hiring committee is scheduled to meet on July 2<sup>nd</sup> for interviews of the top four candidates.
- 5. Marketing: Sena Maddison shared that the final version of the video previously shared is coming along. She also pointed out the Q2 Report and FloridaWest briefing that is included in the board packet.
- 7. Other Business: Lewis Bear requested support at the County Budget hearings beginning June 25<sup>th</sup>. We are requesting an additional \$50,000 this year.

Lewis Bear	· adjourned	l the meet	ing at 1	LO:44	l am.
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Respectfully Submitted By:

Dave Hoxeng, Secretary-Treasurer
Pensacola-Escambia Promotion & Development Commission

2:32 PM 07/03/19 **Accrual Basis** 

## Pensacola Escambia County Promotion & Development Comm Profit & Loss Budget Performance October 2018 through June 2019

	Oct '18 - Jun 19	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4000 · City of Pensacola Income	112,500.00	150,000.00	-37,500.00	75.0%
4100 · Escambia County Income	412,500.00	600,000.00	-187,500.00	68.75%
4400 · Foreign Trade Zone Income	2,000.00	0.00	2,000.00	100.0%
4520 · FOIL Income	1,036,797.50	2,000,000.00	-963,202.50	51.84%
4800 · Interest Income	0.00	300.00	-300.00	0.0%
Total Income	1,563,797.50	2,750,300.00	-1,186,502.50	56.86%
Gross Profit	1,563,797.50	2,750,300.00	-1,186,502.50	56.86%
Expense				
5004 · Economic Development	450,000.00	650,000.00	-200,000.00	69.23%
5010 · Foreign Trade Zone	1,360.00	2,000.00	-640.00	68.0%
5100 · Audit Fees	8,000.00	10,000.00	-2,000.00	80.0%
5310 · Insurance - D&O Liability	0.00	1,500.00	-1,500.00	0.0%
5320 · Legal Expenses	21,369.75	7,500.00	13,869.75	284.93%
5330 · Bank Service Charges	15.30	1,000.00	-984.70	1.53%
5340 · Special District Fees	175.00	300.00	-125.00	58.33%
5400 · Technology Park Expenses	14,358.91	62,000.00	-47,641.09	23.16%
5420 · FOIL Expenses	1,132,181.46	2,000,000.00	-867,818.54	56.61%
5500 · New Project Expense	0.00	15,000.00	-15,000.00	0.0%
5600 · Miscellaneous Expense	0.00	1,000.00	-1,000.00	0.0%
Total Expense	1,627,460.42	2,750,300.00	-1,122,839.58	59.17%
Net Ordinary Income	-63,662.92	0.00	-63,662.92	100.0%
Net Income	-63,662.92	0.00	-63,662.92	100.0%

2:30 PM 07/03/19 Accrual Basis

### Pensacola Escambia County Promotion & Development Comm Balance Sheet

As of June 30, 2019

A3 of valid	Jun 30, 19
ASSETS	
Current Assets	
Checking/Savings	
1010 · Checking - Compass	1,142,213.07
Total Checking/Savings	1,142,213.07
Total Current Assets	1,142,213.07
Fixed Assets	
1500 · Land	8,325,000.00
1600 · Land Improvements	3,243,106.03
1799 · Allowance for Fair Value Adj	-5,718,106.03
Total Fixed Assets	5,850,000.00
TOTAL ASSETS	6,992,213.07
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
2122 · Tech Park Payable - County LOC	2,168,065.98
2140 · Grant Funding payable - County	680,285.00
<b>Total Other Current Liabilities</b>	2,848,350.98
Total Current Liabilities	2,848,350.98
Total Liabilities	2,848,350.98
Equity	
32000 · Unrestricted Net Assets	4,094,017.81
3202 · Economic Development Projects	61,198.00
3203 · Commerce Park Impr/Mktg	52,309.20
Net Income	-63,662.92
Total Equity	4,143,862.09
TOTAL LIABILITIES & EQUITY	6,992,213.07







# YEAR TO DATE BUSINESS DEVELOPMENT SUMMARY

Total Pi	ipeline		36
Active	Projects		16
	Existing	4	
	New	12	
Site Vis	its		14
Busines	s Retention	Visits	32

### Pipeline by Sector



Manufacturing 67%



Aviation/Aerospace 17%



Warehouse/Distribution 8%



Headquarters 3%



Business Services 3%



Marine MRO 3%

### Economic Development Pipeline - Project Rating

Indicates individual project rating/status with varied location decision factors and highly competitive environment:

- (1) <a href="Inquiry/Suspect">Inquiry/Suspect</a> initial or early stage of activity (example: response for proposal (RFP), presentation of potential site/buildings, demographics, customized package supporting client's needs)
- (2) <u>Prospect</u> client actively engaged (example: site visit, narrowing location options/short-listed)
- (3) <u>Project</u> regular client interaction (example: multiple visits, site or building identified, or incentive process initiated)
- (4) <u>Imminent</u> client decision forthcoming (example: moving toward incentive application approval and local support
- (5) Announced project approved, client location formally public

## Economic Development Pipeline

Project Code	# Jobs	Industry Sector	Status	Space Required	Lead	Project Rating
A08312016_WD	5	Warehouse/Distribution	Active	150,000	Direct	3
B12282016_MFG	35	Manufacturing	Active	60,000	Direct	4
A02202017_MFG	20	Manufacturing	Active	0	Direct	3
T07172017_AAM	1325	Aviation	Active	200,000	Direct	4
F10012017_BSVC	5	Business Services	On Hold	20,000	Direct	3
V10302017_MFG	75	Manufacturing	Inactive	60,000	Direct	2
G01/02/2018_WD	30	Warehouse/Distribution	Active	100,000	Direct	4
102052018_MFG	75	Manufacturing	Dead	155,000	Direct	3
D02202018_AAM	30	Aviation	Active	173,000	Direct	3
H004012018_MFG	140	Manufacturing	Inactive	200,000	Direct	2
A04162018_MFG	50	Manufacturing	Active	30 AC	Consultant	3
E07112018_MFG	20	Manufacturing	Active	200,000	Direct	2
V07132018_HQ	24	Headquarters	Active	10,000	Direct	2
A10232108_WD	45	Warehouse/Distribution	Active	100 AC	FGNW	2
B08102018_MRO	30	MRO	Active	TBD	Direct	2
M09182018_AAM	265	Aviation	Active	TBD	FGNW	3
F09242018_MFG	15	Manufacturing	Active	20 Acres	FGNW	1
C10022018_AAM	16	Aviation	Active	30,000	EFI	1
E10/04/2018_AAM	60	Aviation	Active	85,000	FGNW	1
\$10052018_MFG	15	Manufacturing	Active	20 Acres	FGNW	1
L10152018_MFG	12	Manufacturing	On Hold	40,000	Direct	2
H10172019_MFG	10	Manufacturing	Active	20,000	Direct	2
N101918_MFG	45	Manufacturing	Inactive	10,000	FGNW	2
S03112019_MFG	30	Manufacturing	Active	30,000	FGNW	1
C02252019_MFG	70	Manufacturing	Active	100,000	Direct	2
S03142019_MFG	250	Manufacturing	Active	50,000	Local Realtor	3
M05242019_AAM	115	Aviation	Active	100,000	FGNW	1
D05242019_MFG	100	Manufacturing	Active	90,000	FGNW	1
S06212019_MFG	50	Manufacturing	Active	65,000	FGNW	1
S06242029_MFG	50	Manufacturing	Active	50,000/35-50 AC	FGNW	1
G06242019_MFG	100	Manufacturing	Active	50,000	FGNW	1
MO6252019_MFG	100	Manufacturing	Active	200,000	FGNW	1
P06252019_MFG	100	Manufacturing	Active	108,000	FGNW	1
F06262019_MFG	45	Manufacturing	Active	15,000	FGNW	1
S07092019_MFG	30	Manufacturing	Active	40,000/5 AC	FGNW	1
G07222019_MFG	120	Manufacturing	Active	500,000/50 - 100 AC	FGNW	1
# Jobs	3,507		Total SF	1,948,000		

LEAD SOURCE:	
Enterprise Florida, Inc.	(1)
Florida's Great Northwest	(17)
Site Consultant	(1)
Direct	(16)
Local Realtor	(1)

TYPE:	STATUS:	
	Active	(30
Existing	Inactive	(3
	Hold	(2)
New	Dead	(1
	Announced	d

R/	ATING:
1	Inquiry/Suspect
2	Prospect
3	Project
4	Imminent
5	Announced



## Total Request For Proposal (RFP) by Sector 20



Manufacturing 70%



Aviation/Aerospace 25%



Warehouse/Distribution 5%

## YTD Prospect/Project Site Visits 14

M09182018_AAM	ACTIVE	Sept. 18, Nov.13, Dec. 19,2018; Apr. 26, 2019
L10152018_MFG	ACTIVE	Oct. 18, 2018
N101918_MFG	ACTIVE	Dec. 2, 2018
A10232108_WD	ACTIVE	Jan. 22, 2019
102052018_MFG	DEAD	Mar. 4, Mar. 27, 2019
S03142019_MFG	ACTIVE	Apr. 4, May 1-4, May 30, June 28, 2019
C02252019_MFG	ACTIVE	May 16 - 17, 2019

## Total Active Projects 16

12 Recruitment
4 Expansions
2249 JOBS



Manufacturing 50%



Aviation/Aerospace 19%



Warehouse/Distribution 19%



Marine MRO 6%



Headquarters 6%

## Business Retention-Expansion 32 Visits

	Existing Industry Visits 2018-2019		
Date	Visit	# Employees	Sector
10/23/18	Vivid Bridge	5	<b>Business Services</b>
11/02/18	IHMC	100	R&D
11/06/18	Ascend Performance Materials	888	Manufacturing
11/09/18	Custom Control	50	Manufacturing
12/07/18	Bell Steel	85	Manufacturing
10/1/18 - 12/30/18	Co-Lab - 15 Existing Business Visits	31	Technology, Business Services
01/10/19	Swan Neck Winery	3	Manufacturing
01/11/19	Griffin & Associates	2	<b>Business Services</b>
03/12/19	Reliance AeroTech	6	<b>Business Services</b>
0 <mark>3/13</mark> /19	ST Engineering	150	Aviation
03 <mark>/1</mark> 4/19	National Flight Academy	25	Manufacturing
03/19/19	Pall Corporation	240	Manufacturing
03/19/19	Navy Federal CU	7445	Financial Services
03/20/19	Offshore Inland	30	MMRO
04/02/19	Armstrong World Industries	245	Manufacturing
04/11/19	Cerex	75	Manufacturing
04/12/19	International Paper	500	Manufacturing
05/14/19	GE Renewable Energy	700	Manufacturing

## **Business Development & Site Consultant Missions**

10/22/2018	ST Aerospace Corporate Visit, Singapore
11/01/2018	Team Florida Partners Blue Angels Homecoming, Pensacola
11/05/2018	Aviation Forum, Hamburg
12/05/2018	Economix, Consultant Connect, Nashville
01/08/2019	Consumer Technology Association, Las Vegas
02/26/2019	FGNW Partners Consultant Mission, New Jersey/New York
03/24/2019	Annual Site Selectors Guild, Salt Lake City
04/29/2019	Business Development Mission, Montreal
05/29/2019	Team Florida Partners Consultant Mission, New York
06/05/2019	Experience Pensacola-United Airlines Direct Flight, Consultant, New York
06/10/2019	Select USA Investment Summit, International Business, Washington DC
06/17/2019	International Paris Air Show, Paris, Le Bourget





### Co:Lab Pensacola

Report for Policy Board as of 7/08/19

developmen alliance

Occupancy (Goal: 80%)	Total Leasable Square Feet	Square Feet Occupied	Available	% Occupancy
1st Floor (sf)	2,280	1,735	545	76.10%
2nd Floor (sf)	3,696	2,999	697	81.14%
3rd Floor (sf)	3,974	2,429	1,545	61.12%
TOTAL SQUARE FEET:	9,950	7,163	Combined Occupancy:	71.99%

Current Clients	Connection	Status	
Samantha Weaver, LLC.	Tenant	3rd year	
nternational Debt Recovery, Inc.	Tenant	3rd year	
EBI Management Group, Inc.	Tenant	3rd year	
Coast Software, dba. Building on Knowledge	Tenant	3rd year	
Data Revolution, LLC	Tenant	3rd year	
Pensacola Media Group, LLC.	Tenant	3rd year	
Altius Marketing	Tenant	3rd year	
Guided Particle Systems, Inc.	Tenant	2nd year	
Vivid Bridge Studios	Tenant	2nd year	
Snap Soccer	Tenant	2nd year	
Warfighter Fitness	Tenant	2nd year	
Greater Things Fitness	Tenant	1st year	
Girl Catch Fire	Tenant	1st year	
N Star Investments	Tenant	1st year	"
Tag Tech	Tenant	1st year	
Social Icon	Tenant	1st year	
Exited Clients	Date of Entry	Status	
The Analyst Group	Mar-09	Graduated 7/15/12	Office space in Milton, FL
Engineering & Planning Resources	Sep-10	Graduated 4/2014	Office space in downtown Pensacola
Robotics Unlimited, Inc.	Oct-14	Graduated 12/2015	Office space in downtown Pensacola
Pay Cell Systems, Inc.	Aug-12	Graduated 6/01/16	Office space in Escambia County
Clearstream	Aug-14	Graduated 9/1/16	Moved company to NYC
Re Vera Services, LLC	Dec-12	Graduated 9/9/16	Bought office in downtown Pensacola
Accountingfly	Jun-12	Graduated 2/15/17	Office space in downtown Pensacola
FFCFC	Oct-12	Moved out 02/15/17	Office space in downtown Pensacola
Paint University	Jun-14	Graduated 2/1/17	Bought office/warehouse in downtown Pensacola
Broker Frameworks	Dec-15	Moved Out 2/1/17	Moved into other office space in Pensacola
Koala Pickup	Jul-16	Moved Out 2/1/17	Dissolved company, no scalability
Hexad Analytics	Jul-16	Moved out 4/1/17	Dissolved company, loss of founder
Jewel Graphics	Feb-15	Moved out 4/1/17	Continues as freelance developer
Robotics Unlimited, Inc.	May-17	Moved out 10/31/17	Company in idle state, took jobs out of town
Intelligent Retinal Imaging Systems	Feb-14	Graduated 04/01/18	Office space in downtown Pensacola
YourTechnoGeeks	Apr-18	Moved out 05/01/18	Returned to home office/ freelance work
Business RadioX	Jun-18	Moved out 06/25/18	Moved out
Hatchmark Studio	Oct-15	Graduated 08/01/18	Moved to Cowork Annex
Lost Key Media	May-14	Graduated 05/31/19	Moved out
Total Tenant Companies	16		_
			<del>-</del>
Total Current Employment (working in Co:Lab)	44		



Date	Time	Event	Location				
	JULY						
July 18th	8:30am	BCC Public Forum	Ernie Lee Magaha Government Building				
July 18th	9:00am	BCC Regular Meeting	Ernie Lee Magaha Government Building				
July 18th	5:30pm	City Council Regular Meeting	City Council Chambers				
AUGUST							
August 1st	4:30pm	BCC Public Forum	Ernie Lee Magaha Government Building				
August 1st	5:30pm	BCC Regular Meeting	Ernie Lee Magaha Government Building				
August 7th	9:00am	1 Million Cups	Pensacola Socialdesk				
August 8th	9:00am	Committee of the Whole	Ernie Lee Magaha Government Building				
August 12th	3:31pm	City Council Agenda Conference	Hagler/Mason Conference Room				
August 15th	8:30am	BCC Public Forum	Ernie Lee Magaha Government Building				
August 15th	9:00am	BCC Regular Meeting	Ernie Lee Magaha Government Building				
August 15th	5:30pm	City Council Regular Meeting	City Council Chambers				
August 20th	10:00am	PEDC Board Meeting	Co:Lab				
August 20th	1:00pm	FloridaWest Economic Development Alliance Board of Directors Meeting	Co:Lab				
		SEPTEMBER					
September 4th	9:00am	1 Million Cups	Pensacola Socialdesk				
September 5th	8:30am	SCI Workshop: Improving Team Communication with MBS	SCI				
September 5th	4:30pm	BCC Public Forum	Ernie Lee Magaha Government Building				
September 5th	5:30pm	BCC Regular Meeting	Ernie Lee Magaha Government Building				
September 9th	3:31pm	City Council Agenda Conference	Hagler/Mason Conference Room				
September 10th	5:31pm	Budget Public Hearing	Ernie Lee Magaha Government Building				
September 11th	5:30pm	City Council Special Meeting (1st PUBLIC HEARING ON FY 2020 PROPOSED BUDGET)	City Council Chambers				
September 12th	9:00am	Committee of the Whole	Ernie Lee Magaha Government Building				
September 12th		City Council Regular Meeting	City Council Chambers				
September 17th	10:00am	PEDC Board Meeting	Co:Lab				
September 17th	1:00pm	FloridaWest Economic Development Alliance Board of Directors Meeting	Co:Lab				
September 18th	5:30pm	City Council Special Meeting (FINAL PUBLIC HEARING ON FY 2020 PROPOSED BUDGET)	City Council Chambers				
September 19th		BCC Public Forum	Ernie Lee Magaha Government Building				
September 19th	9:00am	BCC Regular Meeting	Ernie Lee Magaha Government Building				
September 23rd		City Council Agenda Conference	Hagler/Mason Conference Room				
September 23rd	5:31pm	Budget Public Hearing	Ernie Lee Magaha Government Building				
September 26th	5:30pm	City Council Regular Meeting	City Council Chambers				



Thank you in advance for your support at the below listed budget meetings for Escambia County & the City of Pensacola.

Escambia County: September 10<sup>th</sup> and September 23<sup>rd</sup>

City of Pensacola: September 11<sup>th</sup> and September 18<sup>th</sup>

All four of these meetings are scheduled for 5:30 pm.

\*\*It is possible there will be a workshop at the end of July/beginning of August. Details have not yet been released.\*\*